Pharmaceutical Phase III investments with uncertain reimbursement

Sebastian Jobjörnsson

Chalmers University of Technology

May 27, 2015



(ロ) (同) (三) (三) (三) (○) (○)



Joint work with Carl-Fredrik Burman¹, Martin Forster² and Paolo Pertile³.

(日) (日) (日) (日) (日) (日) (日)

Outline of presentation:

- Problem background
- 2 The model
- 3 Solving the model General formulation
- 4 Solving the model Logistic formulation
- 5 Application to a recent clinical trial
- 6 Possible extensions

¹Chalmers ²Uni. of York

³Uni. of Verona

IDEAL = Integrated Design and Analysis of small population group trials

- EU project on statistical methodology in small population groups.
- Consortium of researchers from European universities, research institutes and industry.
- Work divided into 11 Work Packages.
- WP9:
 - Consider the clinical trial process from different stakeholder perspectives, using decision theory.
 - For Health Technology Providers (HTPs), what are the optimal trial designs given certain regulatory rules?
 - For regulatory authorities and payers: what are the appropriate incentives for the development of new treatments for small population groups?

Problem background - Clinical trials from the perspective of an HTP

Real pharmaceutical development consists of several stages:

- 1 Pre-clinical research.
- 2 Phase I, Phase II and Phase III clinical trials.
- 3 Approval by a Regulatory Authority (RA).
- 4 Reimbursement decision by a Health Care Insurer (HCI).

(ロ) (同) (三) (三) (三) (○) (○)

5 Use by patients (upon recommendation by phycisians).

We will consider an HTP at the start of Phase III.

The model - Overview of decision process

Stage 0

- **1** The HTP chooses a sample size *n*. Trial cost = $l_0 + dn$.
- **2** The trial results in an efficacy estimate $\bar{X} = \bar{x}$.⁴
- Based on *n* and x
 , the RA accepts or rejects the new treatment.
- Stage 1 (only reached upon RA approval in Stage 0)
 The HTP suggests an incremental price *c* per patient.
 - 2 Based on *c* and \bar{x} , the HCI decides whether or not to pay.

⁴Realisations of RVs are denoted by small letters, so \bar{x} denotes a particular realisation of \bar{X} .

The model - Statistical model for the trial data

Given the true incremental efficacy μ, trial estimate is assumed normal:

$$\bar{X} \mid \mu \sim \mathsf{N}\left(\mu, \frac{\sigma^2}{n}\right).$$

Before the trial, the HTP encodes its knowledge as a conjugate normal prior distribution:

$$\mu \sim \mathsf{N}\left(\mu_0, \sigma_0^2\right)$$

It follows that the prior predictive distribution for \bar{X} is

$$\bar{X} \sim \mathsf{N}\left(\mu_0, \sigma_0^2 + \frac{\sigma^2}{n}\right)$$

(日) (日) (日) (日) (日) (日) (日)

The model - Decision rule of the Regulatory Authority (Stage 0)

The RA is assumed to approve the new treatment if

- **1** There is a sufficient amount of evidence: $n \ge n_{\min}$.
- 2 Superiority to control can be shown at a certain one-sided level of statistical significance, α:

$$ar{X} > h(n) \equiv rac{Z_lpha \sigma}{\sqrt{n}}, ext{ where } \ z_lpha = \Phi^{-1}(1-lpha).$$

(ロ) (同) (三) (三) (三) (○) (○)

Real world examples of RAs:

- In the EU, EMA, the European Medicines Agency.
- In the US, FDA, the Food and Drug Administration.

The model - Decision rule of the Health Care Insurer (Stage 1)

 The new treatment is reimbursed if and only if the Incremental Cost-Effectiveness Ratio (ICER) is below the HCI's Cost-Effectiveness Threshold (CET),

$$ICER = \frac{c}{\bar{x}} < \Lambda = CET.$$

Assume that the distribution for the CET has the form

$$F_{\Lambda}(\lambda) = F\left(rac{\lambda-
u}{\omega}
ight).$$

Example: National Institute for Health and Care Excellence (NICE) in the UK.

The model - Assumptions on F

Letting

 $f \equiv F'$ be the density and $r \equiv f/(1 - F)$ the failure rate corresponding to F, it is assumed that 0 < F < 1, $F \in C^{(2)}$, $|\mathbb{E}_F| < \infty$,

r′ > 0.

From the HTP's perspective, the probability P that a certain suggested price c will lead to reimbursement is then

$$P(c,\bar{x},\nu,\omega) \equiv \mathbb{P}\left(\frac{c}{\bar{x}} < \Lambda\right) = 1 - F\left(\frac{c/\bar{x}-\nu}{\omega}\right).$$

The optimal policy for the HTP is constructed using backward induction.

- 1 For each potential $\bar{x} > h(n)$, find the optimal price c^* for Stage 1.
- 2 Find the optimal sample size n^* for Stage 0, under the assumption that, whatever the actual value \bar{x} observed for \bar{X} , the choice in Stage 1 will be the optimal c^* .

(ロ) (同) (三) (三) (三) (○) (○)

For a total patient population size k, the Stage 1 profit is

$$\begin{cases} k(c - c_p(k)) & \text{if the HCI accepts the price, and} \\ 0 & \text{if the HCI does not accept the price,} \end{cases}$$

where $c_p(k) \equiv l_1/k + b > 0$ is the production cost per patient.

The expected Stage 1 profit of the HTP is then

$$\Gamma_1(\boldsymbol{c}, \bar{\boldsymbol{x}}, \nu, \omega, \boldsymbol{k}) \equiv \boldsymbol{k} \left(\boldsymbol{c} - \boldsymbol{c}_{\boldsymbol{\rho}}(\boldsymbol{k}) \right) \boldsymbol{P}(\boldsymbol{c}, \bar{\boldsymbol{x}}, \nu, \omega),$$

and the optimisation problem becomes

$$\max_{c\geq 0}\Gamma_1 \iff \max_{c\geq 0}\left\{k\left(c-c_p(k)\right)P(c,\bar{x},\nu,\omega)\right\}.$$

From the assumptions placed on F, it may be shown that

- 1 there exists a unique solution, $c^*(\bar{x}, \nu, \omega, k)$ to $\max_{c \ge 0} k (c c_p(k)) P$,
- 2 which also solves $P + (c c_{\rho}(k)) \frac{\partial P}{\partial c} = 0$, satisfying

0.

3
$$c^* > c_p(k)$$
,
4 $c^* \in C^{(1)}$,
5 $\frac{\partial c^*}{\partial \overline{x}} > 0$, $\frac{\partial c^*}{\partial \nu} > 0$ and $\frac{\partial c^*}{\partial k} < 0$

Solving the model - Properties of the optimal Stage 1 profit

Letting

$$\Gamma_1^*(\bar{x},\nu,\omega,k) = \Gamma_1\left(\mathbf{C}^*(\bar{x},\nu,\omega,k),\bar{x},\nu,\omega,k\right),$$

the envelope theorem implies that

$$\begin{aligned} \frac{\partial\Gamma_1^*}{\partial\bar{x}} &> 0, \quad \frac{\partial\Gamma_1^*}{\partial\nu} > 0, \quad \frac{\partial\Gamma_1^*}{\partial k} > 0, \\ \frac{\partial\Gamma_1^*}{\partial\omega} \text{ is } \begin{cases} < 0 \text{ if } c^* < \bar{x}\nu, \\ = 0 \text{ if } c^* = \bar{x}\nu, \\ > 0 \text{ if } c^* > \bar{x}\nu. \end{cases} \end{aligned}$$

◆□ ▶ ◆□ ▶ ◆ □ ▶ ◆ □ ▶ ● □ ● ● ● ●

Solving the model - Choice of optimal sample size

Let

$$\begin{split} \Gamma_0(n,\nu,\omega,k) &= \mathbb{E}\Big[\Gamma_1^*\left(\bar{X},\nu,\omega,k\right)\mathbb{I}\left(\bar{X}>h(n)\right)\Big] - (I_0 + dn) \\ &= \int_{h(n)}^{\infty}\Gamma_1^*\left(\bar{X},\nu,\omega,k\right)\pi_n(\bar{X}) \, \mathrm{d}\bar{X} - (I_0 + dn) \end{split}$$

be the expected utility of choosing a sample of size *n* and continue optimally in Stage 1.

The Stage 0 optimisation problem is then

$$\max_{n\geq n_{\min}} \Gamma_0(n,\nu,\omega,k).$$

The optimal sample size is denoted by n^* , with a corresponding optimal Stage 1 profit Γ_1^* .

Assume the logistic model:

$$P(c, \bar{x}, \nu, \omega) = \left(1 + \exp\left(\frac{c/\bar{x} - \nu}{\omega}\right)\right)^{-1}$$

Chosen for two reasons:

- A logistic regression model for the CET used by NICE has recently been published by the CHE⁵.
- 2 The logistic form allows for solving the Stage 1 FONC in terms of the Lambert W function. This function is defined implicitly so that $z = W(z) \exp(W(z))$.

⁵Centre for Health Economics, Uni. of York

Using the properties of W, it may be shown that

$$c^* = c_{\rho}(k) + \bar{x}\omega \left[1 + W \left(\exp \left(\frac{\nu - c_{\rho}(k)/\bar{x}}{\omega} - 1 \right) \right) \right],$$

$$\Gamma_1^* = k \bar{x} \omega W \left(\exp \left(\frac{\nu - c_{\rho}(k)/\bar{x}}{\omega} - 1 \right) \right).$$

▲□▶ ▲□▶ ▲□▶ ▲□▶ ▲□ ● のへぐ

For constants $\beta_c \approx 5.87$ (found numerically) and $\beta_{\Gamma_1} = 2$:

$$\begin{split} &\frac{\partial \boldsymbol{c}^{*}}{\partial \boldsymbol{\omega}} < 0 \text{ if } \boldsymbol{\omega} < \breve{\boldsymbol{\omega}}_{\boldsymbol{c}}, \quad \frac{\partial \Gamma_{1}^{*}}{\partial \boldsymbol{\omega}} < 0 \text{ if } \boldsymbol{\omega} < \breve{\boldsymbol{\omega}}_{\Gamma_{1}}, \\ &\frac{\partial \boldsymbol{c}^{*}}{\partial \boldsymbol{\omega}} = 0 \text{ if } \boldsymbol{\omega} = \breve{\boldsymbol{\omega}}_{\boldsymbol{c}}, \quad \frac{\partial \Gamma_{1}^{*}}{\partial \boldsymbol{\omega}} = 0 \text{ if } \boldsymbol{\omega} = \breve{\boldsymbol{\omega}}_{\Gamma_{1}}, \\ &\frac{\partial \boldsymbol{c}^{*}}{\partial \boldsymbol{\omega}} > 0 \text{ if } \boldsymbol{\omega} > \breve{\boldsymbol{\omega}}_{\boldsymbol{c}}, \quad \frac{\partial \Gamma_{1}^{*}}{\partial \boldsymbol{\omega}} > 0 \text{ if } \boldsymbol{\omega} > \breve{\boldsymbol{\omega}}_{\Gamma_{1}}, \\ \end{split}$$
where $: \breve{\boldsymbol{\omega}}_{\boldsymbol{c}} = \frac{\nu - c_{\boldsymbol{p}}(\boldsymbol{k})/\bar{\boldsymbol{x}}}{\beta_{\boldsymbol{c}}}, \quad \breve{\boldsymbol{\omega}}_{\Gamma_{1}} = \frac{\nu - c_{\boldsymbol{p}}(\boldsymbol{k})/\bar{\boldsymbol{x}}}{\beta_{\Gamma_{1}}}, \end{split}$

Two qualitatively different cases may be distinguished:

- **1** $\bar{x}\nu \leq c_p(k)$: both c^* and Γ_1^* are strictly increasing in ω .
- x
 x ν > c_p(k): both c* and Γ^{*}₁ are first decreasing and then increasing in ω. c* has a strict global minimum at ω
 c and Γ^{*}₁ has a strict global minimum at ω
 *c*₁.

Application - Indication and treatment

- HCI deciding on cost-effectiveness: NICE in the UK.
- Proposed new medication: mannitol dry powder (Bronchitol).
- Indication (disease): Cystic fibrosis, a genetic disorder that mostly affects the lungs.

◆□▶ ◆□▶ ◆□▶ ◆□▶ ● ● ● ●

Estimated prevalence: 12.6 per 100,000 in Europe.

- The prior parameters μ_0 , σ_0 and the population standard deviation σ were chosen to be consistent with a previous trial (Bilton et al., 2011).
- ν and ω estimated from a recent study (Dakin et al., 2014), giving $\nu =$ £39,417/QALY⁶ and $\omega =$ £11,230/QALY.
- I₁, b, I₀ and d chosen as typical values for the pharma. industry.
- k was estimated as the product of the approximate prevalence in the UK (10,000) and the market exclusivity horizon (10 years in the EU), giving k = 100,000.

⁶Quality Adjusted Life-Year

Application - Stage 1 expected profit as a function of c (different ω)



Application - Stage 1 expected profit (per patient-year) as a function of *c* (different *k*)



◆□▶ ◆□▶ ◆臣▶ ◆臣▶ 三臣 - 釣��.

Application - Stage 0 expected profit as a function of *n* (different ω)



Application - Stage 0 expected profit (per patient-year) as a function of *n* (different *k*)



< □ > < □ > < □ > < □ > < □ > < □ > < □ > < □ > < □ > < □ < つ < ○

Application - k_{\min} as a function of n_{\min} for different α



◆□▶ ◆□▶ ◆臣▶ ◆臣▶ ─臣 ─のへ⊙

Extensions

- Allow *P* to depend on *n*, *k* and disease area.
- Consider several HCIs when the price is set in Stage 1.
- Include bargaining process in Stage 1.
- Extend clinical trial model to also include Phase I and Phase II.
- Switch perspective to other stakeholders.
 - How can the parameters of this model be changed to increase willingness to invest in development for rare diseases?

(ロ) (同) (三) (三) (三) (○) (○)

Is a different regulatory structure needed?



Thank you!

